



GOVERNANCE, RISK AND COMPLIANCE

Integrating Risk Management with Business Performance

3 day course

Classroom, online or in-house

Course overview

Risk functions too often operate as a compliance checkbox disconnected from how the organisation actually makes decisions, which is why a risk register can be current and complete while the business takes a decision it never covered. This course connects the two. Delegates work through embedding risk into planning and budgeting so that a plan carries its risks with it, risk adjusted performance measurement and the difference between a good result and a lucky one, and the decision points where risk information must arrive to be useful. Objective setting and the risks attaching to each objective are covered. Incentives are addressed directly, since a bonus structure will defeat a risk framework every time. The course closes on reporting that connects risk to performance and on the conversations it should provoke.

What you will learn

- Embed risk into planning and budgeting cycles
- Attach risks to objectives rather than maintaining a separate register
- Apply risk adjusted performance measurement
- Distinguish a good result from a lucky one
- Deliver risk information at the decision points where it matters
- Recognise where incentives defeat the risk framework
- Report risk and performance together and act on what it shows

Who should attend

- Chief risk officers and enterprise risk managers
- Strategy and business performance managers
- Finance business partners
- Divisional and departmental heads
- Internal audit leaders

Course outline

- 01 A complete register and an uncovered decision
- 02 Embedding risk into planning
- 03 Risk in the budgeting cycle
- 04 Objectives and their attached risks
- 05 Risk adjusted performance measurement
- 06 Good results against lucky ones
- 07 Decision points and information timing
- 08 Incentives, reporting and the conversations that follow

Upcoming dates

Dates	Venue	Format	Fee per delegate
27 to 29 January 2027	Johannesburg, South Africa	Classroom	R14,950
15 to 17 February 2027	Maputo, Mozambique	Classroom	USD 995
24 to 26 February 2027	Durban, South Africa	Classroom	R14,950
29 to 31 March 2027	Online	Online	R6,500



Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia, Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit www.afrisciencegroup.com, email info@afiscience.co.za, or WhatsApp us on **+27 63 479 1136**.

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