



RISK, COMPLIANCE AND AML TRAINING

Risk Appetite, Tolerance and Key Risk Indicators

3 day course

Classroom, online or in-house

Course overview

A risk appetite statement that nobody can measure is a document, not a management tool, and most say the organisation has a low appetite for everything, which tells a decision maker nothing. This course covers making appetite operational. Delegates work through articulating appetite differently by risk type, since an organisation may accept substantial market risk and no safety risk at all, and expressing it in quantities that can be compared against actual exposure. Tolerance and the escalation that triggers at a threshold are covered. Key risk indicator selection is the core of the course, including the difference between an indicator that leads and one that merely reports. Calibration, thresholds and dashboards follow. The course closes on board reporting and on what to do when appetite is exceeded.

What you will learn

- Articulate appetite differently across risk types
- Express appetite in quantities comparable to actual exposure
- Set tolerance thresholds and the escalation each triggers
- Select indicators that lead rather than merely report
- Calibrate thresholds against real historical data
- Build a dashboard a board can act on
- Respond when appetite is exceeded rather than restating it

Who should attend

- Risk managers and risk analysts
- Finance and treasury professionals monitoring exposure limits
- Board risk committee members
- Internal auditors reviewing risk governance
- Business unit heads accountable for risk within their function

Course outline

- 01 Low appetite for everything tells nobody anything
- 02 Appetite by risk type
- 03 Expressing appetite in measurable quantities
- 04 Tolerance and escalation thresholds
- 05 Key risk indicator selection
- 06 Leading against reporting indicators
- 07 Calibration and threshold setting
- 08 Dashboards, board reporting and breaches

Upcoming dates

Dates	Venue	Format	Fee per delegate
12 to 14 October 2026	Pretoria, South Africa	Classroom	R14,950
1 to 3 February 2027	Cape Town, South Africa	Classroom	R14,950
10 to 12 March 2027	Accra, Ghana	Classroom	USD 995
15 to 17 March 2027	Online	Online	R6,500



Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia, Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit www.afrisciencegroup.com, email info@afriscience.co.za, or WhatsApp us on **+27 63 479 1136**.

AfriScience Group | +27 61 536 6531 | info@afriscience.co.za | Pretoria, Gauteng, South Africa