



FINANCE AND TREASURY TRAINING

Public Financial Management Reform and Fiscal Governance

3 day course

Classroom, online or in-house

Course overview

Public financial management reforms are usually designed as systems and defeated by incentives, arriving as a new framework in an environment where the existing rules were already not being followed. This course addresses that. Delegates work through the public financial management cycle and where the binding constraints genuinely sit, and diagnosing a system rather than adopting a template. Fiscal frameworks, medium term expenditure planning and the credibility of a budget are covered. Revenue forecasting and the consequences of persistent optimism follow. Treasury single account, commitment control and arrears prevention are addressed, since arrears are the clearest symptom of a failing system. Procurement, payroll and the two largest leakage points are covered. Reporting, audit and the oversight institutions follow. Debt management and fiscal risk are addressed. The course closes on sequencing a reform programme and on the political economy that decides whether it holds.

What you will learn

- Locate the binding constraints in a public financial management cycle
- Diagnose a system rather than adopting a template
- Build medium term expenditure plans and a credible budget
- Forecast revenue without persistent optimism
- Operate treasury single account, commitment control and arrears prevention
- Address leakage in procurement and payroll
- Manage debt and fiscal risk, and sequence a reform programme

Who should attend

- Ministry of finance and treasury officials
- Budget directors and planning officers in government ministries
- Public debt management office staff
- Auditor general office and parliamentary budget office staff
- Development partner staff working on public financial management reform

Course outline

- 01 Systems defeated by incentives
- 02 The cycle and its binding constraints
- 03 Diagnosis against template adoption
- 04 Fiscal frameworks and medium term planning
- 05 Budget credibility and revenue forecasting
- 06 Treasury single account and commitment control
- 07 Arrears, procurement and payroll leakage
- 08 Reporting, oversight, debt and reform sequencing

Upcoming dates



Dates	Venue	Format	Fee per delegate
26 to 28 October 2026	Accra, Ghana	Classroom	USD 995
28 to 30 December 2026	Lagos, Nigeria	Classroom	USD 995
4 to 6 January 2027	Online	Online	R6,500
1 to 3 February 2027	Addis Ababa, Ethiopia	Classroom	USD 995

Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia, Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit www.afrisciencegroup.com, email info@afriScience.co.za, or WhatsApp us on **+27 63 479 1136**.

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