



## LEADERSHIP AND MANAGEMENT DEVELOPMENT

# Programme Management Professional Practice

3 day course

Classroom, online or in-house

## Course overview

A programme exists because several projects together produce an outcome none of them delivers alone, which makes the programme manager accountable for a benefit rather than a deliverable. This course covers that accountability. Delegates work through programme definition and the blueprint describing the capability being built, benefits identification, ownership and the measurement that shows whether they arrived. Tranches and the decision points between them are covered, including stopping a programme that is no longer worth completing. Dependency and interface management across projects follows, since this is where programmes fail. Governance, the programme board and reporting are addressed. Business change and readiness are covered, because a capability nobody adopts delivers nothing. The course closes on transition into operations and on realising benefits after closure.

## What you will learn

- Define a programme and describe the capability in a blueprint
- Identify benefits, assign ownership and measure realisation
- Structure tranches with genuine decision points between them
- Stop a programme that is no longer worth completing
- Manage dependencies and interfaces across projects
- Run a programme board and report meaningfully to it
- Prepare the business for change and realise benefits after closure

## Who should attend

- Programme managers and directors
- Senior project managers moving into programme roles
- PMO leaders responsible for multi-project coordination
- Business change managers linked to programme delivery
- Executives sponsoring large transformation programmes

## Course outline

- 01 Accountable for a benefit, not a deliverable
- 02 Programme definition and the blueprint
- 03 Benefits identification and ownership
- 04 Tranches and decision points
- 05 Stopping a programme
- 06 Dependencies and interfaces
- 07 Governance and the programme board
- 08 Business readiness, transition and benefit realisation

## Upcoming dates

| Dates                  | Venue                | Format    | Fee per delegate |
|------------------------|----------------------|-----------|------------------|
| 4 to 6 November 2026   | Durban, South Africa | Classroom | R14,950          |
| 16 to 18 December 2026 | Online               | Online    | R6,500           |
| 28 to 30 December 2026 | Lusaka, Zambia       | Classroom | USD 995          |
| 13 to 15 January 2027  | Harare, Zimbabwe     | Classroom | USD 995          |



## Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia, Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit [www.afrisciencegroup.com](http://www.afrisciencegroup.com), email [info@afriscience.co.za](mailto:info@afriscience.co.za), or WhatsApp us on **+27 63 479 1136**.

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