



LEADERSHIP AND MANAGEMENT DEVELOPMENT

Portfolio Management and Strategic Alignment

3 day course

Classroom, online or in-house

Course overview

Most organisations have more projects running than they can resource, approved at different times by different people against different arguments, and the shortage shows up as everything being late rather than as a decision. This course makes it a decision. Delegates work through building a portfolio view of what is actually running and what it consumes, and categorising work by the strategic outcome it serves. Prioritisation criteria and comparing proposals that are not alike follow. Capacity, the constraint that decides throughput, is covered, including the arithmetic that shows why starting more finishes less. Stage gates and stopping projects are addressed, since a portfolio that never kills anything is a list. Benefits tracking after delivery follows. Portfolio reporting to an executive is covered. The course closes on the review cycle and on holding the discipline when a senior sponsor pushes.

What you will learn

- Build a portfolio view of running work and what it consumes
- Categorise projects by the strategic outcome they serve
- Prioritise proposals that are not directly comparable
- Use capacity as the constraint that decides throughput
- Run stage gates and stop projects that should stop
- Track benefits after delivery, not just delivery
- Report to executives and hold discipline under sponsor pressure

Who should attend

- Portfolio managers and PMO directors
- Strategy and planning executives
- Senior managers responsible for capital allocation decisions
- Programme managers contributing to portfolio reviews
- Finance business partners supporting project investment decisions

Course outline

- 01 Everything late instead of a decision
- 02 Building the portfolio view
- 03 Categorising by strategic outcome
- 04 Prioritisation criteria
- 05 Capacity and throughput arithmetic
- 06 Stage gates and stopping work
- 07 Benefits tracking after delivery
- 08 Executive reporting, review cycles and sponsor pressure

Upcoming dates

Dates	Venue	Format	Fee per delegate
4 to 6 November 2026	Durban, South Africa	Classroom	R14,950
23 to 25 November 2026	Online	Online	R6,500
7 to 9 December 2026	Kigali, Rwanda	Classroom	USD 995
28 to 30 December 2026	Pretoria, South Africa	Classroom	R14,950



Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia, Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit www.afrisciencegroup.com, email info@afriscience.co.za, or WhatsApp us on **+27 63 479 1136**.

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