



GOVERNANCE, RISK AND COMPLIANCE

Combined Assurance and the Three Lines Model

3 day course

Classroom, online or in-house

Course overview

Boards receive assurance from internal audit, risk, compliance, quality, safety and external auditors, and commonly cannot tell which risks are covered twice and which are not covered at all. This course builds the map. Delegates work through the three lines model and what each line is actually responsible for, assurance mapping across risks and providers, and the identification of gaps and duplication. Coordination between assurance providers is covered, including the independence constraints that limit it. Reporting a combined assurance view to an audit committee is practised. The course closes on maturity assessment and on the honest conversation about where assurance is weakest, which is the point of the exercise.

What you will learn

- Explain the three lines model and each line's actual responsibility
- Build an assurance map across risks and providers
- Identify assurance gaps and duplicated coverage
- Coordinate providers within their independence constraints
- Report a combined assurance view to an audit committee
- Assess assurance maturity honestly
- Direct assurance effort to where coverage is weakest

Who should attend

- Internal audit leaders and staff
- Risk and compliance heads
- Quality, safety and environmental assurance staff
- Audit committee members and company secretaries
- Executives responsible for the control environment

Course outline

- 01 Assurance twice over and not at all
- 02 The three lines model
- 03 What each line is responsible for
- 04 Assurance mapping
- 05 Gaps and duplication
- 06 Coordination and independence limits
- 07 Reporting to an audit committee
- 08 Maturity assessment and directing effort

Upcoming dates

Dates	Venue	Format	Fee per delegate
18 to 20 November 2026	Durban, South Africa	Classroom	R14,950
28 to 30 December 2026	Maputo, Mozambique	Classroom	USD 995
29 to 31 March 2027	Online	Online	R6,500

Fees and how to register

This 3 day course is **R6,500** per delegate online, **R14,950** in the classroom in South Africa, Botswana, Namibia,



Lesotho and Eswatini, and **USD 995** in the classroom elsewhere in Africa. In-house training is quotation on request. Book 2 or more delegates on this course and save 10%.

To register or request an in-house proposal, visit www.afrisciencegroup.com, email info@afriscience.co.za, or WhatsApp us on **+27 63 479 1136**.

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